

## Challenges of delivery

West of England Sub Regional Delivery Plan Workshop

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# Structure

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- What are we doing?
- Context
- Issues
- Learning from elsewhere
  - What you need to know
  - Co-ordination of decisions
  - What needs to be in place – projects and delivery arrangements
- Sub Regional Delivery Plan (SRDP) and Programmes of Development (PoD)
- Issues for discussion in the workshops

# What are we doing?

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- Develop with partners a Sub Regional Delivery Plan (SRDP)
  - Essential infrastructure requirements for the long term
  - Phasing
  - Funding
  - Costs
  - Prioritised
- Consider the delivery capacity and skills required to implement the growth agenda
- Consider the governance and delivery arrangements to support implementation of the plan
- Since commissioned – adaptation to include work on a Programme of Development for DCLG

# Context

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- In getting Growth Point status in 2006, the Partnership set out its aims to deliver a number of investments:
  - comprehensive regeneration in South Bristol
  - employment-led regeneration in Weston super Mare
  - flagship mixed-use regeneration in Bath
  - substantial investment in transport
  - further progress linked to the Science City initiative in Bristol
  - 46, 250 homes by 2016 (30 per cent of which will be 'affordable homes')

# Context

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- Spending Review
- Review of Sub National Economic Development and Regeneration
- Housing Green Paper
- Homes and Communities Agency
- Planning Gain Supplement, tariffs and Section 106
- Housing trajectories show delivery above target to 2011 and delivery below target thereafter
- Challenging targets on productivity and competitiveness
- Uncertainty over the scale and specific location of growth

# Issues

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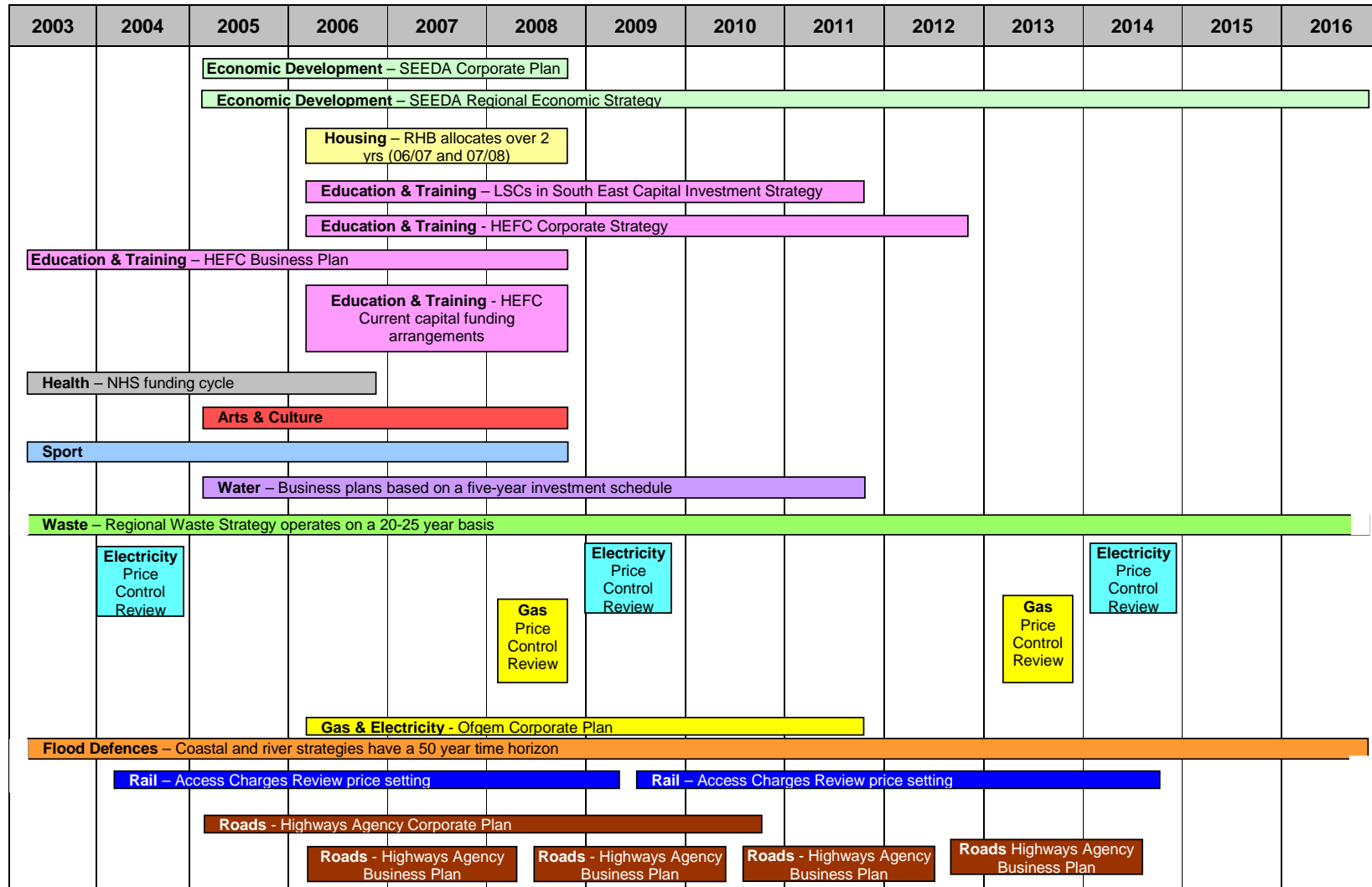
- Scale of growth
- Balance of economic, social and environmental issues
- Location of growth
- Proposed timing of activity
- Sound programme and project development
- Funding
- Co-ordination of decision-making
- Governance
- Delivery

## Learning from elsewhere – understanding requirements

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- Scale of work to be done
- Infrastructure required to overcome constraints to growth/mitigate effects of housing and employment growth
- Resource requirements and sources of funding
- Links between investments
- Timing of development decisions
- Realism
- Market sensitivities
- Local leadership
- Governance and accountability
- Delivery arrangements/vehicles
  - Regional
  - Sub-regional
  - Local
  - Estate/area-based

# Learning from elsewhere – timelines for decisions



## Learning from elsewhere – delivery vehicles

Area	Housing growth 2001/02 to 2016/17	Legal status	Powers/remit
Milton Keynes	37,300	Urban development area	Sub committee of EP Planning powers
Bedford	15,300	LA led informal partnership	Not statutory powers Mems and Arts
Aylesbury Vale	14,800	Co Ltd by Guarantee	No statutory powers Mems and Arts
West Northamptonshire	41,000	UDC	Acquire land, CPO and planning
North Northamptonshire	37,000	URC	Produce masterplan
Peterborough	19,250	URC	Produce masterplan
Cambridge	57,750	Co Ltd by Guarantee	Not statutory Where partners identify role
Harlow	11,900	Co. Ltd by Guarantee	Similar to Peterborough
Ashford	13,100	LA led informal partnership	Borough council oversees planning

# SRDP and PoD

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- Vision
- Background to the West of England
- Housing trajectory
- Employment growth
- Mapping significant sites and areas of search
- Design and environmental aspirations
- Governance and Delivery Arrangements
- Arrangements for working with the private sector
- Prioritisation
- Proposed projects
- Subject to review and change over time – living document, not set in stone

# What infrastructure?

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- Housing
- Employment and other economic development
- Transport
- Education
- Health and Emergency services
- Education
- Arts & Culture, Sport & Leisure and Community Infrastructure
- Green Infrastructure
- Flood risk management, water and waste
- Utilities

# What project information?

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- Title
- Location, size and Greenfield or Brownfield
- Description and rationale – how does it deliver housing growth
- Proposing and lead delivery institution
- Costs and sources of funding – public and private
- Timescale and spending profile
- Project status/stage of development
- Outputs and impact
- Risks

## Issues for discussion

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- What are the investment priorities for delivery of infrastructure that responds to housing and employment growth?
  - How do we focus on the priorities?
- How well aligned are decision-making processes across organisations?
  - What needs to happen to improve them?
- What are the main factors affecting partners' capacity to deliver, e.g. skills for sustainable communities?
  - How do we address constraints on capacity to deliver?
- How do you want to be kept informed/involved by WEP?

# Contact

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